

HUBBARD COMMUNICATIONS OFFICE
Saint Hill Manor, East Griinstead, Sussex

HCO POLICY LETTER OF 30 MAY 1961

HCOs Only
Don't Remimeo

HOW TO CONFESS IN HCO

The way for an HCO to confess to me that it isn't doing its job now that tech problems are solved is to write me as follows:

Dear Ron,

We are having a dreadful time with low units. We have had to loan money to the Central Org even though you forbade it. We're sorry we can't pay for any of the books we're selling. We are having trouble finding good personnel. Here are some newspaper clippings--we are sorry it's bad publicity but PE made a mistake. We are not able to get out our bulletins because we haven't any money for HCO staff.

Oh yes, here's a clipping that says the Medical Association is after quacks and also here are a number of bad letters from the public.

Best,
HCO Detroit.

Liberal translated this or any part of this reads in fact:

Dear Ron,

We are really goofing here in HCO. We get HCO Bulletins all right but we don't make them stick.

Quality is terrible in the HGC and Academy but of course that has nothing to do with us.

We made sure we didn't get a good staff auditor for Lists 1 and 2. We got one who propitiates and can't do a Security Check.

We'd like to get the Central Org on the ball but we can't confront how upset they get so we don't usually show them any policy letters. If any of your postulates stick here, they come in on a rumor line and get to Central Org by accident.

Clearing the public would take much too long so we abandoned it. It may not be true anyway. Certainly we're still aberrated.

Hope you are as apathetic as we are.

Worst,
HCO Detroit.

P.S. We'll see if we can't keep technical at an even lower level. Then we can all go broke.

If the above bears any relation to persons living or dead, it is purely coincidental. Just assign it to my worse nature after working all night trying to solve problems HCOs should have prevented in the first place.

Anyone would do his job if there were a war on. Well, I've got news for you. There is. And unless you see that clearing gets routine in HGCs, and good auditors get produced by Academies, not just you, but the whole human race will have lost that war.

We win if HCO does its job. We win if we turn out releases and clears routinely. We lose if *any* of the statements made in the fictitious letter above remain long true and remain unsolved in HCOs.

Any part of that text is solved by HIGH TECHNICAL SERVICE.

L. RON HUBBARD

P.S. Thank God, I've never received anything like these letters. But I do receive lines in them. L.R.H.

LRH:jlrd
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